## In The Matter Of:

ν.

## April 6, 2011 Board of Apportionment meeting

Tricia Pfeifer
Precision Court Reporting Services, Inc.

Original File April 6\_2011 for Joe Woodson\_tp.txt Min-U-Script® with Word Index

## **Board of Apportionment meeting**

1	
2	STATE OF ARKANSAS
3	BOARD OF APPORTIONMENT MEETING
4	
5	
6	
7	The meeting of the Board of Apportionment was held,
8	Wednesday, April 6, 2011, in the Supreme Court Courtroom, State
9	Capitol, beginning at 8:30 a.m.
10	
11	
12	BOARD MEMBERS:
L3	GOVERNOR MIKE BEEBE
L4	ATTORNEY GENERAL DUSTIN McDANIEL
15	SECRETARY OF STATE MARK MARTIN
16	
L7	ALSO PRESENT:
18	JOE WOODSON
L9	
20	
21	
22	TRICIA PFEIFER, CCR, RPR
23	Post Office Box 7401 Little Rock, Arkansas 72217
24	501.772.3820
25	TriciaCCR@Gmail.com

GOVERNOR BEEBE: The meeting will come to order or Board will come to order, or whatever we are. We've got a tentative agenda here which is just for guidance. Don't worry about it; if y'all want anything changed, thrown out, to modify it, alter, just holler. We have a transcript of the previous meeting; it was your Attachment 1. The court reporter did that, I think; right? MR. WOODSON: Yes, sir. GOVERNOR BEEBE: Is there any reason y'all want to take a minute to look at it, do you want to defer it to the end of the meeting for people to look at, do you want to approve it; what do y'all want to do? MR. McDANIEL: I reviewed it. I say we make a motion to adopt it as part of the record. GOVERNOR BEEBE: Motion to adopt it as part of the record. Any discussions? MR. MARTIN: No, that's fine.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

GOVERNOR BEEBE: Without objection that will be the ruling.

Next, expenditures. Motion to accept reimbursements of funds.

You've given money back. Thank you. And some of it you haven't given back, which you shouldn't give back.

MR. MARTIN: We've reclassified those funds that were actually expended. One of the things that we wanted to make

1	sure to do was when we come in, that money was actually put
2	into an unrestricted line item. Whenever we reviewed your
3	governor's letter, it was very specific that that was
4	restricted funds, so what we've done is reclassify those
5	funds and made all the necessary accounting adjustments.
6	GOVERNOR BEEBE: Is there anything to be done on that,
7	other than to acknowledge it and accept it and say thank
8	you?
9	MR. MARTIN: No, sir, I don't believe so.
10	MR. WOODSON: No, sir.
11	GOVERNOR BEEBE: All right. Then that will be so be
12	it.
13	Restricting coordinator. We had talked about hiring
14	Joe, if he was willing to take it. Apparently he's willing
15	to take it, so we need a motion to affirm Joe's acceptance
16	as restricting coordinator.
17	Anybody want to make such a motion?
18	MR. McDANIEL: I'll move.
19	GOVERNOR BEEBE: Is that okay with you?
20	MR. MARTIN: I will be voting, humbly, no.
21	GOVERNOR BEEBE: Okay. Well that's fine.
22	The motion is yes. I vote yes, you vote no. Let the
23	record reflect we've hired Joe.
24	MR. WOODSON: Thank you.
25	GOVERNOR BEEBE: You don't have to be humble about it

That's okay. Where are we?

MR. McDANIEL: Five.

GOVERNOR BEEBE: Office space. Joe, you're recognized.

MR. WOODSON: Thank you, sir.

We have moved into the Victory Building suite, and we did that on March 24th. We need to get some hardware after today, after I get authority to purchase a computer, hardware and software, but for the most part we're sitting on go. I know the Attorney General's office, their folks have got their machines up and running with the software. I know your office has at least one license, and I know the Secretary of State's office has several licenses as well. So we -- the legislature appropriated a position for me, before the end of the session, and -- and there's some money left over from your proclamation, and there's also an appropriation for fiscal '11 to '12.

So, in short, we're ready to get to work, probably start drawing maps next week some time, as soon as we can get a machine bought, software loaded, and that sort of thing. So we're ready to go to work almost, assuming the Board gives that authority today.

I think we do need to have some discussion of the final budget numbers and get some guidance from the Board on that, if it's the appropriate time.

GOVERNOR BEEBE: Sure it's the appropriate time.

MR. WOODSON: Okay. As you know, last year you gave 200,000 to the Secretary of State. Secretary Martin reimbursed 60,000. And if you look on Page 2-4 of your packet, this is an e-mail that I had sent last week to the Secretary's office, and that first paragraph there states that there is \$179,000 available, balance. And then below that, numbers 1 through 8 are simply an itemized list of the things that the Secretary reimbursed. So keep that \$179,000 figure in mind, because I want to come back to it --

GOVERNOR BEEBE: Okay.

MR. WOODSON: -- and get the Board's guidance on a couple of other numbers.

GOVERNOR BEEBE: Okay.

MR. WOODSON: Then if you would, flip forward to 2-7. If the Board will recall, you had instructed me at the last meeting to look into the expenditures and execute some due diligence with respect to how that money was spent. I did that in that e-mail that begins on 2-4. And then Page 2-7 is one of two letters that I received from the Secretary's office.

The gist of this first letter, 2-7, written by Deputy
Stewart from Secretary Martin's office is that quite a bit
of work had been done by Secretary Daniels last year in
preparation for redistricting, and there's no doubt about
that, Secretary Daniels did go above and beyond with respect

to trying to get us ready to redistrict.

One of the questions that needs answered is there on that first page. I think the Secretary's office is also asking for some sort of payment on that \$69,000 that was previously spent.

GOVERNOR BEEBE: Out of the Secretary of State's budget?

MR. WOODSON: Correct, from last year.

GOVERNOR BEEBE: Okay.

MR. WOODSON: My thought on that is that's water under the bridge. Given our limited budget, going forward from here, I wouldn't feel comfortable recommending that we pay that out of what we have right now.

GOVERNOR BEEBE: All right. Mr. Secretary, do you want to make any -- do you want to contradict that or say anything different or make any points or have anybody say anything?

MR. MARTIN: I primarily just kind of wanted to make it known that the Secretary of State's office had actually contributed significantly to the Board of Apportionment on this redistricting fund. It would be nice to actually have that back in the budget, but --

GOVERNOR BEEBE: Well, as I understand it, back in, what, November or December or whatever, out of the -- out of the budget that you got half of when you took office,

1	Secretary Daniels had already spent that 60 some odd
2	thousand dollars for computer stuff or for
3	MR. WOODSON: Software, licensing, hardware.
4	GOVERNOR BEEBE: software, licensing to get started.
5	MR. MARTIN: Yes, that's correct. And that's what this
6	is an accounting of here.
7	GOVERNOR BEEBE: You know, it occurs to me that the
8	fairest way to handle this, we're strapped, we don't have
9	any money until July 1st, the way everything went down,
10	except the \$200,000 except the 170 something thousand
11	dollars.
12	What we ought to do is reimburse your account that 60
13	some odd thousand dollars, if that if you think that's
14	appropriate, out of the money that starts July 1st.
15	Would that be all right?
16	MR. MARTIN: Well, and that sounds especially generous,
17	and I appreciate that.
18	GOVERNOR BEEBE: I mean have you got an objection to
19	that?
20	MR. McDANIEL: I just think I'm maybe confused. I
21	thought we were talking about the \$60,000 that's already
22	been reimbursed by the Secretary of State to the Board.
23	MR. WOODSON: No.
24	GOVERNOR BEEBE: No.
25	MR. McDANIEL: It's a different \$60,000?

MR. WOODSON: Sorry.

GOVERNOR BEEBE: He's talking about 60 some odd thousand dollars that Secretary Daniels spent when he was still Secretary of State in anticipation of this work to be done, buying licensing agreements and computers and whatever --

MR. WOODSON: Correct.

GOVERNOR BEEBE: -- but it came out of the Secretary's budget. It didn't come out of the \$200,000 emergency money; it came out of the Secretary of State's regular operating budget for the current fiscal year. He assumes half -- he ends up stuck with half of the budget for half of the year, but that 60,000 has been spent.

MR. McDANIEL: Well obviously --

GOVERNOR BEEBE: And what I suggested is that we don't have the money to give it to him before July 1st because we don't have any money except the 200, and we're going to need that I presume, that limited amount of money. But we could give it to him after July 1st, out of the appropriation that the legislature passed for the Board of Apportionment commencing July 1st.

MR. WOODSON: I think there would be enough there. The legislature appropriated 583,000 for the next fiscal year, and 317,000 of that can go towards operating expenses, so there will probably be enough.

MR. McDANIEL: So what you would need, Mr. Chairman, is at least a two-third -- a majority vote to appropriate 60,000 out of our budget to reimburse the Secretary of State after July 1st?

GOVERNOR BEEBE: That's correct.

MR. McDANIEL: So moved.

GOVERNOR BEEBE: I assume that's good with you? You weren't expecting it, were you?

MR. MARTIN: Absolutely.

GOVERNOR BEEBE: All right. Without objection then, get with DF&A and Secretary of State's office and do whatever we need to do so that we can reimburse the Secretary of State for what was spent last year, but do it out of next year's money since we're limited with only 170,000 for this year.

MR. WOODSON: Yes, sir.

GOVERNOR BEEBE: All right.

MR. WOODSON: Couple more housekeeping items.

Page 2-8, there's a copier for \$236 a month, we need to pay the court reporter from last Board meeting, and I recommend that we do pay those out of our current budget. And also, as we have said, Secretary Daniels had bought 15 licenses last year, so we've got 15 licenses sitting out there. I would suggest that three be given to me, that would leave four for each of the three of you, and I understand that

	10
1	Attorney General McDaniel already has some other licenses.
2	So if we have some extras, we could also allow those to be
3	used by county folks, city folks, that kind of thing.
4	GOVERNOR BEEBE: Why do we need that many?
5	MR. WOODSON: Well, it was sort of a work in progress,
6	and that decision was made last year, and no one was real
7	sure how many we would need, how many folks would be working
8	on the process but
9	GOVERNOR BEEBE: Do you have to have a license for
10	every computer?
11	MR. WOODSON: User.
12	GOVERNOR BEEBE: For every user?
13	MR. WOODSON: User. So if a person wants to use the
14	Auto Bound software, they have to have permission to do that
15	through the license.
16	MR. McDANIEL: And it can't be two people using one
17	license
18	MR. WOODSON: Correct.
19	MR. McDANIEL: if we're abiding by the contract we
20	made with the manufacturer.
21	MR. WOODSON: Nevertheless, Secretary Martin already
22	has 15 licenses, and I'm just suggesting that we divvy those
23	up.
24	GOVERNOR BEEBE: Is that all right?
25	MR. MARTIN: Those licenses are network licenses, so

we'll have to make a -- make access available to everybody that uses them, but -- there could be more than 15 users as long as there's not more than 15 logged on simultaneously. So I guess if somebody starts using more than others, at certain times we may have to divvy it like you're saying, but I think up into that time, I mean if the Governor is working on it late at night, he can use 13 or 14 of them simultaneously, and then if somebody else is working on them at different times, as long as it's all being executed off the sever, I think that those can float back and forth as far as -- because it is a server license agreement.

MR. WOODSON: Well, thank you for that, and I didn't realize that it was strictly for network usage.

That brings up our next point, on Item 5 is the autonomy. I had recommended that this Board adopt a motion that the Board of Apportionment staff, which is me, work autonomously from all three offices, just to insulate all three offices from any sort of criticism or games playing, that sort of thing, given the politically-charged atmosphere that we're in. So -- there's a lot of interest, I think. So that -- we need to answer that question to answer Secretary Martin's question, because if we're working independently on separate machines, separate phone lines, separate systems, separate e-mail, everything, then I don't think we would be able to use those network licenses,

	12
1	because those are running on the Secretary's system.
2	GOVERNOR BEEBE: Yeah, I'm you know, I think what
3	you're saying makes sense. The question is: Why do we have
4	to go buy new licenses? Why can't you just transfer some of
5	these licenses to you and create the autonomy you're talking
6	about?
7	MR. WOODSON: I would like to if we can. I'm not sure
8	what the answer to that question is.
9	GOVERNOR BEEBE: Can that be done?
10	MR. MARTIN: Let me review with staff what the license
11	agreement is and what kind of it looks like City Gate is
12	the name of the people that this was purchased from. We'll
13	review them and get let staff work out what the details
14	on that is and what's permissible under the license
15	agreement.
16	MR. WOODSON: Very good. And, yes, that would be much
17	preferred.
18	GOVERNOR BEEBE: And that would save a lot of money.
19	Is that all right with you?
20	MR. McDANIEL: I had to buy my own, as you know.
21	GOVERNOR BEEBE: You don't care?
22	MR. McDANIEL: I do care, because we need additional
23	licenses, but really it impacts me less than the other two
24	of them.
25	GOVERNOR BEEBE: All right. Well then, if I understand

1 what you're suggesting is get staff together to see if the contract allows it. If it doesn't allow it, then see if we 2 3 can amend the contract or renegotiate the contract or whatever? 4 5 MR. MARTIN: Something along those lines. I'll have staff work it out. As far as the concern that Mr. Woodson 6 7 actually brought up, I think the only person that that would affect would be yourself, Governor, because everything I've 8 9 got is FOIable anyway, so --10 GOVERNOR BEEBE: You're not going to affect me, because 11 I'm not going to use the thing anyway. 12 MR. MARTIN: So all of the licenses except to 13 (inaudible) --It might affect James Miller; he's 14 GOVERNOR BEEBE: 15 using it. 16 MR. MARTIN: -- are available for public viewing. 17 think their -- and Attorney General was actually there, so I 18 think that the licenses that Joe will be using and the Governor's staff will be using are the ones that we'll have 19 to see -- to work out your issues with. 20 GOVERNOR BEEBE: Well, you're subject to FOI too, 21 22 aren't you? 23 MR. WOODSON: Absolutely. GOVERNOR BEEBE: Yeah. That's the guy I think ought to 24 25 have all this stuff. I mean you can work on stuff and you

can work on stuff and certainly my staff can work on stuff, but the coordination has to be with the ED of the Board I think. That's the one -- I'm not so much worried about me, I'm worried about what he has and the fact that he needs to be working independently, because you may tell him you want certain stuff, he needs to abide by what you want and what the AG wants, and presumably what I want. So I think we're all saying the same thing, and that is let the staff get together with Joe and Joe's staff -- you don't have a staff yet, do you?

MR. WOODSON: I think it's just going to be me, Governor.

GOVERNOR BEEBE: Okay. You get together with Joe and your staff get together with Joe and let's see what needs to be done to effectuate the kind of autonomy he's talking about, and preferably to split up these licenses in a way so we don't have to spend anymore money. And just transfer to create the autonomy he's talking about, because you don't need 15 in your office, do you?

MR. MARTIN: No, those licenses, I think that -- and,
Joe, you was involved in the decision of purchasing that
many licenses. I think that those were actually going to be
drifting to -- via the -- the internet access of the web
licenses to their various counties to assist them in
actually performing their local redistricting; is that not

correct?

MR. WOODSON: I think so. The thought was the downstream folks, county folks, city folks, after we get through drawing our maps, those would be available for their use.

MR. MARTIN: So I believe that's the logic behind it.

So I think that you're right, Governor, that there's plenty of licenses for this Board to actually do their work, and those licenses will be made available for the local municipalities to do their redistricting.

GOVERNOR BEEBE: All right. If there's no objection, then your staff will get with Joe and you-all work out the distribution of those and the autonomy.

You may want -- even though you've got your own, you may want one of those licenses too; I don't know.

MR. McDANIEL: I mean, it's certainly -- if it can be worked out between staffs outside the course of a meeting and without the necessity of a motion, I think that's fine. But currently those licenses are owned by one member of the Board and were purchased by one member of the Board, and we -- it will be among the expenses, I assume, that we're reimbursing the Secretary of State for out of that 60,000, and they should be the property of the commission, you know, and the commission staff should be in charge of that. And to the extent that the three of us have independent needs,

we should be able to operate independently.

The way I understood it back in December, when, you know, we authorized Charlie to spend the money in the first place, was -- or maybe it would have been earlier than that, was that each commissioner would have at least three licenses, and -- and then they would be ours. And that was what led to the IT problems that my office experienced for three months, was trying to figure out how to make those licenses work. I don't want to forfeit those licenses, especially to the extent that I believe that they will work in our office space over at Victory, and I just want to expedite the idea of what actually belongs to the commission and what actually belongs to each individual commissioner's constitutional office. If we can do that without any motion needed from the Board, then more power to you.

MR. WOODSON: Well, and that raises the larger point. Part of what I am recommending the Board do is give me complete autonomy from each of the three offices with respect to who has a key to the office, who can have a machine in there, separate phone lines, separate e-mails, and so the licenses are under that umbrella, but I need guidance from the Board.

Is that the way you want me, as a staff member, to work for the Board?

GOVERNOR BEEBE: Comments?

MR. McDANIEL: I mean I believe that this is a unique state agency to the extent that it only operates for a few months every ten years, but nonetheless by statute we are an agency. And you are the director of that agency and we are the governing board of that agency, is the best way I know how to describe it. And so although we have the authority to create policy and hire and fire personnel, I would think that if -- you couldn't do your job unless you were autonomous and able to make your own decisions, and of course you have to report to the Board and respond to the will of the Board, but I don't think you should beholden to any one of the three of us anymore than any others. That's my personal thought.

## GOVERNOR BEEBE: Mark?

MR. MARTIN: I think that what he's asking for for the operation of the Board of Apportionment seems reasonable.

One of the things that we need to keep in mind is the Secretary of State has duties that will carry over for the next ten years with these licenses and whatnot, so I think that we need to make some kind of arrangements to make sure that once the duties of the Board of Apportionment have completed, that those can roll back into the use of the Secretary of State's office. But other than -- than arrangements like that, I think that what's being asked for is within reason.

1 GOVERNOR BEEBE: Okay.

MR. WOODSON: I would agree.

Moving on, if you'll look --

GOVERNOR BEEBE: Whoa, whoa, whoa. Before you move on --

MR. WOODSON: I'm sorry.

GOVERNOR BEEBE: -- there needs to be some limitations on what that autonomy really means. So before you spend something in excess of Y dollars, there ought to be at least Board action on it. I mean, you know, it seems to me that you ought to have some degree of freedom to be able to do your job, but you don't want to go spend \$100,000 without Board approval.

MR. WOODSON: I agree completely.

GOVERNOR BEEBE: So what's -- what would be a fair restriction on -- before -- that would give you some degree of latitude to go ahead and run the operation but still let the Board make the major decisions before you go too far?

MR. WOODSON: Except for this next week or two, where I plan to spend a few thousand dollars buying a few computers -- one -- one, two, or three, something like that -- and, again, your staffs may want a separate machine to put in the apportionment space over there -- except for the immediate capital outlay that I anticipate, I would say 15- to \$20,000 immediately would probably be a lot more than I'll actually

1	need. Other than that, I don't anticipate any significant
2	capital expenditure. Through the whole process we're going
3	to have to buy ads in newspapers, we're going to have to
4	travel to public meetings, we'll have day-to-day operational
5	expenses, but I anticipate all of those to be very low and
6	just, you know, what you would expect to see
7	GOVERNOR BEEBE: Okay.
8	MR. WOODSON: trying to do what we're doing.
9	GOVERNOR BEEBE: All right. Do y'all want to put
10	authorize the 15,000 to 20,000 this week, and then after
11	that anything over 5,000 has to be approved by the Board, or
12	10,000?
13	MR. WOODSON: Let's say 20
14	MR. McDANIEL: Is 5- high enough or do you need 10-?
15	MR. WOODSON: You mean after the initial
16	MR. McDANIEL: After this week?
17	MR. WOODSON: I think 5- would be more than enough
18	after the initial outlay.
19	GOVERNOR BEEBE: Do you want to authorize 20- initially
20	for the initial capital outlay, and then after that anything
21	over 5- you've got to get permission of the Board?
22	MR. WOODSON: Very good.
23	GOVERNOR BEEBE: Is that okay, Mark?
24	MR. MARTIN: Yes. The initial outlay on that, one of
25	the things I'd like to mention is is that one week to make

	20
1	\$20,000 worth of purchases, buying decisions, may not be
2	enough, but you don't want to extend it indefinitely.
3	You may ask for two weeks, Joe, to make sure that you
4	within two weeks or so
5	MR. WOODSON: Very good.
6	MR. MARTIN: to make the kind of decisions you want
7	to make. I don't know if you would be able to shop around
8	enough.
9	MR. WOODSON: We have already started talking to the
10	folks at DIS, and they are working up some quotes.
11	MR. MARTIN: Oh, if you've already got that work done
12	and a week is appropriate, then I'll retract my comment.
13	MR. WOODSON: No, no, I'll gladly accept that
14	recommendation because I don't have those quotes yet. So
15	two weeks should be plenty, is all I mean to say. And
16	that's a good suggestion.
17	MR. McDANIEL: Well, how about I'll make a motion that
18	he's authorized to spend \$20,000 within the next you
19	know, immediate time period, without a specific time on it,
20	so if we go one day over we don't have to reconvene the
21	Board, but then after that initial \$20,000, no more than
22	5,000 without Board approval.
23	GOVERNOR BEEBE: That's a motion. Any objection?
24	All in favor of that motion say aye.
25	BOARD: Aye.

GOVERNOR BEEBE: All opposed?

(No response.)

GOVERNOR BEEBE: What else?

MR. WOODSON: Next item 2-13 is the second letter I received from Deputy Stewart in Secretary Martin's office. This -- this letter discussions the expenditures that were previously made by the Secretary's office. One of the issues, if you'll look at the last paragraph, actually the very last line of page 213, they currently have a pending build-out invoice for \$52,000.

So the question for the Board is what, if any of that, should we pay at all; and if there is some portion, when should we pay it.

My recommendation, if you look back to the beginning of that last paragraph, Ms. Stewart accurately states that the Victory Building suite lease is for five years, and that lease will extend well beyond the life of the Board of Apportionment work. So I would suggest to the Board that -- that one year use by the Board -- which is probably too much, we probably won't even be in there a year, but one year use by the Board would be appropriate, so we should pay one-fifth of that \$52,000 cost. That would be my recommendation. And we could pay it, again, beginning of next fiscal year.

GOVERNOR BEEBE: Secretary?

	<del></del>
1	MR. MARTIN: That's certainly appropriate. I just
2	thought that we could probably handle it on a prorated use
3	and on and just do it on a cycle, but if we want to make
4	the expenditure all at once, that's probably the best way to
5	do it.
6	GOVERNOR BEEBE: I'm absolutely open either way, it
7	makes no difference.
8	MR. McDANIEL: What about the rent?
9	MR. WOODSON: Rent. Yes, the
10	MR. McDANIEL: Which is at the top.
11	MR. WOODSON: Page 2-14. The rent is \$3,265 a month,
12	and I would recommend that we pay that beginning March 24th
13	for a prorated month, and just continuing either for one
14	year or until we move out, which which might be less than
15	a year.
16	GOVERNOR BEEBE: It goes without saying, I mean that's
17	pretty yeah.
18	MR. WOODSON: Yes, sir, okay.
19	GOVERNOR BEEBE: Any problem with that, Mark?
20	MR. MARTIN: No, sir.
21	GOVERNOR BEEBE: Okay. You?
22	MR. McDANIEL: (Shakes head from side to side.)
23	GOVERNOR BEEBE: Okay.
24	MR. WOODSON: And the other item was, the last
25	paragraph of 2-14, there's \$12,885 in capital expenditures

1 that were made by the Secretary but have not been reimbursed. And again, I think it's a proration question of 2 3 what percentage of that should the Board pay. Again, I would suggest a fifth. 4 GOVERNOR BEEBE: Well, is a fifth appropriate, or do 5 you-all just need to get together and see what's a fair --6 7 MR. WOODSON: That would be fine. We'll probably be in 8 there less than a year, so it could actually be less than 9 20 percent. I don't mind doing a fifth, if it's 10 GOVERNOR BEEBE: 11 easier that way to do it. 12 MR. WOODSON: I think it's easier, but I don't have a 13 strong preference. MR. MARTIN: One of the things I will say on this, that 14 15 was previous purchases, and it was actually classified at a 16 one-third, one-third, one-third. I assume that the Board or staff had actually agreed on that beforehand, which is the 17 18 reason we hadn't already changed that classification, but we can comply with whatever the Board decides on that. 19 GOVERNOR BEEBE: Wait a minute. Are we talking about 20 money that was expended by Charlie that was included in that 21 22 This is over and above that? \$60,000? 23 MR. WOODSON: No, sir. This was not reimbursed but 24 spent by the Secretary.

GOVERNOR BEEBE: But not part of the 60,000 that

25

1 currently we're contemplating reimbursing the Secretary? This is separate. 2 MR. WOODSON: Correct. 3 GOVERNOR BEEBE: Okay. So what are you saying, Mark? What's your suggestion? 4 5 MR. MARTIN: Well, the will of the Board is fine, one-third, one-fifth on this, I just -- I think that the 6 7 difference -- we're talking about -- about 11- or \$12,000 8 here, and the work that we would put ourselves, our staff, 9 and DF&A over between the difference between one-third and 10 one-fifth is probably not worth the expense of the taxpayers for changing it all around. 11 12 GOVERNOR BEEBE: I mean, I'm open; either way. If you 13 -- is this furniture that's going to be -- is that what we're talking about here, furniture that's going to be 14 15 utilized in your office, in the Board of Apportionment 16 office? 17 MR. WOODSON: Correct. GOVERNOR BEEBE: And is this Board of Apportionment 18 office going to be utilized by you after we're done for five 19 20 years, and you have a five-year lease on it? That's correct. 21 MR. MARTIN: 22 GOVERNOR BEEBE: And so the question is whether or not the Board of Apportionment pays out of its budget two-thirds 23 or one-fifth or one-third or -- what's -- what's your issue? 24

MR. MARTIN: Okay. To make sure that we're all clear

25

	25
1	on this, Secretary Daniels paid out of the Board of
2	Apportionment one-third of the cost of the furniture that
3	was placed in the in the redistricting facilities.
4	GOVERNOR BEEBE: He paid it out of the Board of
5	Apportionment?
6	MR. McDANIEL: Yeah.
7	MR. MARTIN: Out of the Board of Apportionment
8	(inaudible) proclamation.
9	GOVERNOR BEEBE: Okay.
10	MR. MARTIN: We did not reclassify those purchases.
11	GOVERNOR BEEBE: Sure. Sure.
12	MR. MARTIN: So what we're deciding now is whether or
13	not I need to reclassify that to one-fifth or just go ahead
14	and leave the decision that was made of one-third in place.
15	GOVERNOR BEEBE: You're just asking for approval that
16	that one-third that you didn't reimburse for stay that way?
17	MR. MARTIN: Yes, sir.
18	GOVERNOR BEEBE: That's fine with me.
19	Is that all right with you?
20	MR. McDANIEL: Yeah, absolutely.
21	GOVERNOR BEEBE: Do you want it to be one-fifth?
22	MR. McDANIEL: No.
23	GOVERNOR BEEBE: Do you want to get more money from
24	them?
25	MR. McDANIEL: No, but I also don't want to pay

anymore.

GOVERNOR BEEBE: No, we're not paying anymore. Right?

MR. MARTIN: I don't believe so.

MR. McDANIEL: Well, you were talking about paying one-fifth of the overall cost.

MR. WOODSON: Let me say the same thing a different way, and that is that of the money that has been spent, 12,800 has not been reclassified or reimbursed to the Board. And so anywhere from one-third to 20 percent of that might be our responsibility, but the other two-thirds should be reclassified because it's the Secretary's responsibility because they're going to have the use of all of this stuff after we leave.

MR. McDANIEL: I mean, it would seem to me that if the Secretary goes through, evaluates what's been spent so far, determines that he appropriately should pay us back, you know, however much the bottom line was, whatever he thinks he should not have to pay us back because either it was an appropriated expenditure to the Secretary of State's office or they're going to receive the long-term benefit of it, they're going to own this furniture when we're out in July or September or October, or whatever, and they're going to have this space. Not only do I think that it's okay that he doesn't reimburse us, I darn sure don't think we should have to pay him for it. I think leave it. We accepted the money

1	he believes he owes us.
2	MR. WOODSON: Very good.
3	MR. McDANIEL: I'm fine with that. I don't think we
4	owe them anymore than the 60,000, which was a surprise
5	anyway.
6	MR. WOODSON: Very good.
7	MR. MARTIN: And I believe it was a misunderstanding.
8	The Secretary of State's budget previously had already paid
9	for two-thirds of that expense, if I understand things
10	correctly. So that has already been paid, so one-third.
11	Now, like I said, I think the only decision is is one-third
12	a fair, and one-fifth a fair, and what maybe does that do if
13	we go back and correct that to Charlie's 50 percent rule.
14	So I think this is probably better just left alone.
15	GOVERNOR BEEBE: All right. All right. I think I
16	understand. First of all, whatever Charlie had paid
17	originally on this that's applicable to the Board, you're

MR. MARTIN: Yes, sir.

18

19

20

21

22

23

24

25

GOVERNOR BEEBE: Based upon our previous action?

MR. MARTIN: Yes, sir.

going to get back anyway; right?

GOVERNOR BEEBE: And, secondly, whatever you spent that you've reclassified, you've left out of the reclassification what you believe to be the appropriate part that's applicable to the Board of Apportionment?

	20
1	MR. MARTIN: Yes, sir.
2	GOVERNOR BEEBE: And you're just willing to leave it
3	alone, and if we pay too much or too little, it's not enough
4	to make a big deal about; is that
5	MR. MARTIN: That's my understanding of it, yes, sir.
6	GOVERNOR BEEBE: That's fine with me.
7	MR. WOODSON: Very good.
8	GOVERNOR BEEBE: What's next?
9	MR. WOODSON: I think we've covered Number 6, if you
10	agree.
11	GOVERNOR BEEBE: Well, do we need a motion on that?
12	MR. WOODSON: For clarity, we probably do.
13	MR. McDANIEL: How about the staff issues that are on
14	in that letter? Where do we stand with that?
15	MR. WOODSON: I'm sorry, Mr. Attorney General, how do
16	you mean?
17	MR. McDANIEL: Well, let's see, on 2-14 you talk about
18	Mr. Hutchinson and Mr. Gallagher. I just want to make sure
19	that where are we on that?
20	MR. WOODSON: Well, Ms. Stewart identified in this
21	letter and in the documents that were produced that the
22	money that was paid Mr. Hutchinson and the money that was
23	paid Mr. Gallagher has been reimbursed.
24	MR. McDANIEL: And going forward they work for not us
25	but the Secretary of State; is that correct?

	29
1	MR. WOODSON: That's my understanding.
2	MR. McDANIEL: Okay.
3	GOVERNOR BEEBE: Anything else?
4	All right. The I think we danced around it, and
5	we've kind of said this, but implicit in what was just
6	discussed about authorizing you to spend 20,000 in the
7	immediate future for the immediate startup and then get
8	permission of the Board for any expenditures over 5- is the
9	general tenor of your recommendation on you being the
10	designee and given given control over the administrative
11	duties as, in effect, the head of the agency, as the
12	Attorney General indicated. So I guess just to clear the
13	record, we probably need a motion to formalize that.
14	MR. McDANIEL: I thought we did it. So moved.
15	GOVERNOR BEEBE: If we have, then we've done it twice.
16	So there is a motion. Is there a second?
17	I second.
18	All in favor say aye.
19	BOARD: Aye.
20	GOVERNOR BEEBE: All opposed?
21	MR. MARTIN: No.
22	GOVERNOR BEEBE: That's what you already said no to,
23	but I didn't know whether or not we covered Item 6 in
24	conclusion.
25	MR. WOODSON: Okay. I think we're ready for the last

page of your packet, which is discussion of the legal criteria.

GOVERNOR BEEBE: Okay.

MR. WOODSON: I have put some bullet points together and would be glad to answer any questions.

MR. McDANIEL: And why don't you give us a quick rundown while we're looking it up.

GOVERNOR BEEBE: The down and dirty.

MR. WOODSON: Well the criteria that have been approved by the courts, there's some core criteria that it's widely recognized. The cornerstone for all redistricting is one person one vote, and that is equal population within constitutional variances. Some confusion among people that don't work with this as closely as we all do is that there are two different standards. There's one standard for congressional districts, which we all know is going on right now, and that is strict equality, almost mathematical precision, and that -- that is because it comes from the apportionment clause of the U.S. Constitution.

With respect to what we're doing, the Board of
Apportionment, we have a different standard which comes from
the equal protection clause of the 14th Amendment, and that
is an overall range of less than 10 percent.

For example, if the ideal district size in Arkansas is 100 people, you can have a 5 percent variance one way or the

other. So you can have from 95 people to 105 people as long as your overall range is 10 percent or less, and that's what that means. A couple of other very important considerations are compliance with the Voting Rights Act of 1965. And, in essence, that says don't discriminate against racial or language minorities.

At the same time, there's been a long line of U.S. Supreme Court cases that have talked about you cannot redistrict based solely or primarily on race, and so you have to be careful there, and that comes from the equal protection clause also. And there are a couple of exceptions, avoiding a Section 2 violation, et cetera.

And then you move on to geographically contiguous districts, and that simply means you can't have an island, you can't have a district over here and then a separate island where the land doesn't actually touch, compact districts. I guess the perfect district would be a circle or a square. We all know that in the real world that doesn't happen. But when we draw these maps, we need to have them as compact as possible.

The court cases continue to talk about other criteria. They want to minimize splitting political subdivisions, counties, cities, voting precincts, maintaining core of existing districts, so if historically you've had a certain town or a certain region in the district, you try to keep

that.

Maintain continuity of representation. The rationale there is that if the people have elected a person before, they ought to be able to elect them again and, to the extent possible, they shouldn't have to run against each other. And then communities of interest, and the court cases talk about actual shared interests in the communities that are in the district, so that's just the down and dirty.

GOVERNOR BEEBE: Okay. Questions? Comments?

MR. McDANIEL: (Shakes head from side to side.)

MR. WOODSON: And it goes without saying that --

GOVERNOR BEEBE: These are guidelines and none of them

are --

MR. WOODSON: Well, no, this is --

GOVERNOR BEEBE: Other than the -- I mean --

MR. WOODSON: Regardless of what this Board does --

GOVERNOR BEEBE: That's the law. I understand.

MR. WOODSON: -- this is the law.

GOVERNOR BEEBE: I understand that's the law, but minimizing splitting political subdivisions means exactly that, minimizing. It doesn't mean it's exclusive. Counties may have to be split, cities may have to be split, depending upon what the population calls for. To that extent these are -- these are legal guidelines that should be followed and must be defended.

	33
1	MR. WOODSON: Yes, sir, exactly.
2	GOVERNOR BEEBE: Questions or comments?
3	I don't know when you want to start doing this because
4	we're going to have public hearings, but does anybody have
5	anything that they're just dying to say here? I mean, it's
6	public.
7	There's somebody that is dying to say something. Do
8	you want to
9	UNIDENTIIFED PERSON: I want to ask a question.
10	Ordinary citizens, is there going to be a website or
11	some area where an ordinary citizen can go and make comments
12	or see what's going on?
13	GOVERNOR BEEBE: Good question. Good question.
14	MR. WOODSON: Yes, there already is a website. We'll
15	accept suggestions, e-mails, calls.
16	GOVERNOR BEEBE: Tell him what the website is.
17	MR. WOODSON: Arkansas Board of Apportionment.
18	UNIDENTIIFED PERSON: Arkansas Board of Apportionment?
19	GOVERNOR BEEBE: Dot gov or
20	UNIDENTIIFED PERSON: Is it spelled out?
21	MR. WOODSON: Yes, it's spelled out.
22	MR. McDANIEL: Are you in charge of that website?
23	MR. WOODSON: Not yet. I will be after this meeting.
24	UNIDENTIIFED PERSON: Thank you.
25	GOVERNOR BEEBE: You bet.

Т	Any	otner	questions	or	comments?		
2						(No	response.)

GOVERNOR BEEBE: Anything else to come before the Board?

5 MR. McDANIEL: Addressing the time line.

GOVERNOR BEEBE: Oh, yeah. We had a time line that I didn't like.

MR. WOODSON: I apologize.

GOVERNOR BEEBE: That's all right.

I mean I know that we're probably pressed, because first of all the only money you've got is what we've got until July 1st, but that will stretch pretty good I think.

MR. WOODSON: I agree.

GOVERNOR BEEBE: And, you know, I think we ought to shoot for getting this thing done in the summer, if we can. I mean, I know in the past it's been October or November for a couple of times. I can remember in '81 when I was so interested in it, because I was thinking about running, and did run, they got it through in June or July. And while I don't want to be unrealistic, I think if we shoot for a shorter period of time, we're more likely to get there. We may not get there, but let's shoot -- it's my hope that we shoot to get through by the end of July. And if we can't, we can't. I mean, you know, the Board can always extend the time if we need to extend the time, but that's my thoughts.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

But whatever the two of y'all want to do, that's what we're going to do.

MR. McDANIEL: You know, the legislative conferences and seminars and all that kind of stuff are usually in July. Our national meeting, Governors Association, Secretary of State, AGs are all in July, and I know that our staffs are planning on family and personal stuff to always take place then. So we do have to make accommodations for just human factors of folks not being in Little Rock for staggered time periods. So really that means we're looking at working very diligently between now and the end of June so that we're trying to put finishing touches on it in July, if at all possible, and then we've got a cushion. Is there a drop-dead date -- you've mentioned to me a date with regard to county clerks and just really the nuts and bolts of -- of setting up election polling places and all that kind of stuff.

MR. WOODSON: Not a drop-dead date per se. The sooner the better, because all the downstream folks have to kick into action, the clerks have to put the voters in the right districts and precincts. They're going to be redrawing JP lines, the City is going to be redrawing their lines, and so the sooner we can get ours done the better it is for them because they have more time to do their job before the election cycle begins next year.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. McDANIEL: Well, I believe if the lines could be drawn in 1980, you know, by mid summer, given the technological advances and increased size of our staffs, I just don't think it would -- it doesn't -- I know that we probably could get away with September or October, but I think the people would expect us to move more quickly than that if we can, so I second the Governor's --

GOVERNOR BEEBE: Is that okay with you, Mark?
MR. MARTIN: Yes, sir.

So let's shoot for -- back up all of GOVERNOR BEEBE: your stuff, and you can present us with -- I mean you're going to have to have public hearings. Presumably you're going to try to schedule a number of hearings throughout the state that either you or staff or AG staff, my staff, or Mark's staff, or combinations thereof, go to various places throughout the state, give notice and take public input. You're certainly going to have the website that's going to create a lot of interest in public input, so let's back up our times in such a fashion and call meetings in such a fashion. You just let me know, and we'll coordinate with the -- with the other two offices' schedules, and we'll have meetings as often as we need to have them to answer any questions or to take up any motions or to do anything further that we need to do, with a view toward trying to get this through by the end of July. If we have to back it up

```
some -- I mean we understand that that's a flexible fluid
 1
 2
         date. Everybody needs to understand that. But that should
 3
         be our aiming point, based on what I hear here from the
 4
         Board.
              MR. WOODSON: Yes, sir.
 5
 6
              GOVERNOR BEEBE: Anything else? Any other business to
 7
         come before the Board today?
                                                     (No response.)
 8
 9
              GOVERNOR BEEBE: If not, we're adjourned.
    WHEREUPON, the meeting was adjourned at 9:12 a.m. on April 6,
10
    2011.
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

38 1 STATE OF ARKANSAS 2 COUNTY OF PULASKI 3 CERTIFICATE 4 I, Patricia Pfeifer, Certified Court Reporter and Notary Public within and for the County and State 5 aforesaid, that the proceeding was taken by me in machine 6 shorthand and was thereafter reduced to typewritten form by me or under my direction and supervision; that the foregoing transcript 7 is a true and accurate record to the best of my ability and understanding, together with any and all exhibits that may have been introduced at such examination. 8 9 IT IS FURTHER CERTIFIED that I am neither counsel for, related to, nor employed by any of the parties to the action in 10 which this proceeding was taken; and, further, that I am not a relative or employee of any attorney or counsel employed by the 11 parties hereto, nor financially interested, or otherwise, in the outcome of this action; and that I have no contract with the 12 parties, attorneys or persons with an interest in the action that affects or has a substantial tendency to affect impartiality, 13 that requires me to relinquish control of an original deposition transcript or copies of the transcript before it is certified and 14 delivered to the custodial attorney, or that requires me to 15 provide any service not made available to all parties of the action. 16 IN WITNESS WHEREOF, I have hereunto set my hand and seal this 7th day of April, 2011. 17 18 19 20 PATRICIA PFEIFER, CCR, RPR & NOTARY 21 CERTIFICATE NO. 504 22 23 24 25

				April 6, 2011
	170,000 (1)	583,000 (1)	32:7	although (1)
\$	9:15	8:23	actually (17)	17:6
Þ	<b>1965</b> (1)	0.23	2:25;3:1;6:19,21;13:7,	always (2)
100.000 (1)	31:4	6	17;14:22,25;15:8;16:12,	34:24;35:7
100,000 (1)	1980 (1)	· ·	13;18:25;21:8;23:8,15,	amend (1)
18:12	36:2	6 (3)	17;31:16	13:3
12,000 (1)	1st (7)	28:9;29:23;37:10	additional (1)	Amendment (1)
24:7			12:22	30:22
512,885 (1)	7:9,14;8:16,19,21;9:4;	60 (3)		
22:25	34:12	7:1,12;8:2	Addressing (1)	among (2)
§179,000 (2)	2	60,000 (6)	34:5	15:21;30:13
5:6,8	<b>L</b>	5:3;8:13;9:3;15:22;	adjourned (2)	amount (1)
520,000 (4)	2 (1)	23:25;27:4	37:9,10	8:18
18:24;20:1,18,21	2 (1)	O	adjustments (1)	answered (1)
200,000 (2)	31:12	8	3:5	6:2
7:10;8:9	20 (2)	0 (1)	administrative (1)	anticipate (3)
236 (1)	23:9;26:9	8 (1)	29:10	18:24;19:1,5
9:19	20- (2)	5:7	adopt (3)	anticipation (1)
33,265 (1)	19:13,19	81 (1)	2:14,15;11:15	8:4
22:11	20,000 (2)	34:17	ads (1)	anymore (5)
652,000 (2)	19:10;29:6		19:3	14:17;17:12;26:1,2;
21:10,22	200 (1)	9	advances (1)	27:4
\$60,000 (3)	8:17		36:3	apologize (1)
7:21,25;23:22	200,000 (1)	9:12 (1)	affect (3)	34:8
669,000 (1)	5:2	37:10	13:8,10,14	Apparently (1)
6:4	2011 (1)	95 (1)	affirm (1)	3:14
0.4	37:11	31:1	3:15	applicable (2)
1	213 (1)		AG (2)	27:17,25
	<u>21:9</u>	$\mathbf{A}$	14:7;36:14	Apportionment (18)
(2)	2-13 (1)		again (5)	6:20;8:20;11:16;
2:6;5:7	21:4	abide (1)	18:22;21:23;23:2,3;	17:16,21;18:23;21:18;
	2-14 (3)	14:6	32:4	24:15,18,23;25:2,5,7;
10 (2)	22:11,25;28:17	abiding (1)	against (2)	27:25;30:19,21;33:17,18
30:23;31:2	2-4 (2)	10:19	31:5;32:5	appreciate (1)
10- (1)	5:3,18	able (6)	agency (5)	7:17
19:14	24th (2)	11:25;16:1;17:9;	17:2,4,4,5;29:11	appropriate (9)
10,000 (1)	4:6;22:12	18:11;20:7;32:4	agenda (1)	4:24,25;7:14;9:2;
19:12	2-7 (3)	above (2)	2:3	20:12;21:21;22:1;23:5;
100 (1)	5:14,18,21	5:25;23:22	agree (4)	27:24
30:25	2-8 (1)	Absolutely (4)	18:2,14;28:10;34:13	appropriated (3)
105 (1)	9:19	9:9;13:23;22:6;25:20	agreed (1)	4:13;8:23;26:19
31:1	9.19	accept (4)	23:17	appropriately (1)
11 (1)	3	2:20;3:7;20:13;33:15	agreement (3)	26:16
4:16	3		11:11;12:11,15	appropriation (2)
11- (1)	217 000 (1)	acceptance (1)	agreements (1)	4:16;8:19
24:7	317,000 (1)	3:15		
12 (1)	8:24	accepted (1)	8:5	approval (3)
4:16	=	26:25	AGs (1)	18:13;20:22;25:15
<b>12,800</b> (1)	5	access (2)	35:6	approve (1)
26:8		11:1;14:23	ahead (2)	2:11
13 (1)	5 (2)	accommodations (1)	18:17;25:13	approved (2)
11:7	11:14;30:25	35:8	aiming (1)	19:11;30:9
4 (1)	5- (4)	account (1)	37:3	April (1)
11:7	19:14,17,21;29:8	7:12	allow (2)	37:10
4th (1)	5,000 (2)	accounting (2)	10:2;13:2	area (1)
30:22	19:11;20:22	3:5;7:6	allows (1)	33:11
15 (6)	50 (1)	accurately (1)	13:2	Arkansas (3)
9:22,23;10:22;11:2,3	27:13	21:15	almost (2)	30:24;33:17,18
14:19	' 501.772.3820 (36)	acknowledge (1)	4:20;30:17	around (3)
14.19 15- (1)	2:;3:;4:;5:;6:;7:;8:;9:;	3:7	alone (2)	20:7;24:11;29:4
18:24	10:;11:;12:;13:;14:;15:;	Act (1)	27:14;28:3	arrangements (2)
18.24 25,000 (1)	16:;17:;18:;19:;20:;21:;	31:4	along (1)	17:20,24
15,000 (1) 19:10	22:;23:;24:;25:;26:;27:;	action (3)	13:5	assist (1)
	28:;29:;30:;31:;32:;33:;	18:10;27:20;35:20	alter (1)	14:24
1 <b>70 (1)</b> 7:10	34:;35:;36:;37:	actual (1)	2:5	Association (1)
	2,22.,20.,27.			~~~ ( <del>-</del> )

				11p111 0, 2011
35:5	25:4,9,11,15,18,21,23;	13:7	Charlie (3)	concern (1)
assume (3)	26:2;27:15,20,22;28:2,6,	budget (12)	16:3;23:21;27:16	13:6
9:7;15:21;23:16	8,11;29:3,15,20,22;30:3,	4:23;6:7,11,22,25;8:9,	Charlie's (1)	conclusion (1)
assumes (1)	8;32:9,12,15,17,19;33:2,	11,12;9:3,21;24:23;27:8	27:13	29:24
8:11	13,16,19,25;34:3,6,9,14;	Building (2)	circle (1)	conferences (1)
assuming (1)	36:8,10;37:6,9	4:5;21:16	31:17	35:3
4:20	beforehand (1)	build-out (1)	cities (2)	confused (1)
atmosphere (1)	23:17	21:10	31:23;32:22	7:20
11:19	beginning (3)	bullet (1)	citizen (1)	confusion (1)
Attachment (1)	21:14,23;22:12	30:4	33:11	30:13
2:6	begins (2)	business (1)	citizens (1)	congressional (1)
Attorney (5)	5:18;35:25	37:6	33:10	30:16
4:9;10:1;13:17;28:15;	behind (1)	buy (3)	city (4)	considerations (1)
29:12	15:6	12:4,20;19:3	10:3;12:11;15:3;35:22	31:3
authority (3)	beholden (1)	buying (3)	clarity (1)	Constitution (1)
4:7,21;17:6	17:11	8:5;18:20;20:1	28:12	30:19
authorize (2)	believes (1)		classification (1)	constitutional (2)
19:10,19	27:1	C	23:18	16:14;30:13
authorized (2)	belongs (2)		classified (1)	contemplating (1)
16:3;20:18	16:12,13	call (1)	23:15	24:1
authorizing (1)	below (1)	36:19	clause (3)	contiguous (1)
29:6	5:6	calls (2)	30:19,22;31:11	31:13
Auto (1)	benefit (1)	32:23;33:15	clear (2)	continue (1)
10:14	26:20	came (2)	24:25;29:12	31:21
autonomous (1)	best (2)	8:8,10	clerks (2)	continuing (1)
17:9	17:5;22:4	can (25)	35:15,20	22:13
autonomously (1)	bet (1)	4:18;8:24;9:12;11:7,	closely (1)	continuity (1)
11:17	33:25	10;12:7,9;13:3,25;14:1,	30:14	32:2
<b>autonomy (7)</b> 11:15;12:5;14:15,18;	better (3) 27:14;35:19,23	1;15:16;16:14,19;17:22;	combinations (1) 36:15	contract (4) 10:19;13:2,3,3
15:13;16:18;18:8	beyond (2)	23:19;30:25;31:1;33:11;	comfortable (1)	contradict (1)
available (5)	5:25;21:17	34:15,17,24;35:23;36:7, 11	6:12	6:15
5:6;11:1;13:16;15:4,9	big (1)	capital (4)	commencing (1)	contributed (1)
avoiding (1)	28:4	18:24;19:2,20;22:25	8:21	6:20
31:12	bit (1)	care (2)	comment (1)	control (1)
away (1)	5:22	12:21,22	20:12	29:10
36:5	Board (59)	careful (1)	Comments (5)	coordinate (1)
aye (4)	2:2;4:21,23;5:15;6:20;	31:10	16:25;32:9;33:2,11;	36:20
20:24,25;29:18,19	7:22;8:20;9:20;11:15,	carry (1)	34:1	coordination (1)
	16;14:2;15:8,20,20;	17:18	commission (3)	14:2
${f B}$	16:15,17,22,24;17:5,10,	cases (3)	15:23,24;16:12	coordinator (2)
	11,16,21;18:10,13,18;	31:8,21;32:6	commissioner (1)	3:13,16
back (17)	19:11,21;20:21,22,25;	CCR (36)	16:5	copier (1)
2:22,23,23;5:9;6:22,	21:11,17,18,19,21;23:3,	2:;3:;4:;5:;6:;7:;8:;9:;	commissioner's (1)	9:19
23;11:10;16:2;17:22;	16,19;24:5,15,18,23;	10:;11:;12:;13:;14:;15:;	16:13	core (2)
21:14;26:16,18;27:13,	25:1,4,7;26:8;27:17,25;	16:;17:;18:;19:;20:;21:;	communities (2)	30:10;31:23
18;36:10,18,25	29:8,19;30:20;32:16;	22:;23:;24:;25:;26:;27:;	32:6,7	cornerstone (1)
balance (1)	33:17,18;34:4,24;37:4,7	28:;29:;30:;31:;32:;33:;	compact (2)	30:11
5:6	Board's (1)	34:;35:;36:;37:	31:16,20	correctly (1)
Based (3)	5:11	certain (4)	complete (1)	27:10
27:20;31:9;37:3	bolts (1)	11:5;14:6;31:24,25	16:18	cost (3)
BEEBE (109)	35:15	certainly (4)	completed (1)	21:22;25:2;26:5
2:1,9,15,18;3:6,11,19,	bottom (1)	14:1;15:16;22:1;36:17	17:22	counties (3)
21,25;4:3,25;5:10,13;	26:17	cetera (1)	completely (1)	14:24;31:23;32:21
6:6,9,14,23;7:4,7,18,24;		31:12	18:14	county (3)
8:2,8,15;9:5,7,10,17;	4:19;9:22	Chairman (1)	compliance (1) 31:4	10:3;15:3;35:15 <b>couple (5)</b>
	1	0.1		
10:4,9,12,24;12:2,9,18,	Bound (1)	9:1		
21,25;13:10,14,21,24;	Bound (1) 10:14	changed (2)	comply (1)	5:12;9:18;31:3,11;
21,25;13:10,14,21,24; 14:13;15:11;16:25;	Bound (1) 10:14 bridge (1)	<b>changed (2)</b> 2:4;23:18	comply (1) 23:19	5:12;9:18;31:3,11; 34:17
21,25;13:10,14,21,24; 14:13;15:11;16:25; 17:14;18:1,4,7,15;19:7,	Bound (1) 10:14 bridge (1) 6:11	changed (2) 2:4;23:18 changing (1)	comply (1) 23:19 computer (3)	5:12;9:18;31:3,11; 34:17 course (2)
21,25;13:10,14,21,24; 14:13;15:11;16:25; 17:14;18:1,4,7,15;19:7, 9,19,23;20:23;21:1,3,25;	Bound (1) 10:14 bridge (1) 6:11 brings (1)	changed (2) 2:4;23:18 changing (1) 24:11	comply (1) 23:19 computer (3) 4:7;7:2;10:10	5:12;9:18;31:3,11; 34:17 <b>course (2)</b> 15:17;17:10
21,25;13:10,14,21,24; 14:13;15:11;16:25; 17:14;18:1,4,7,15;19:7, 9,19,23;20:23;21:1,3,25; 22:6,16,19,21,23;23:5,	Bound (1) 10:14 bridge (1) 6:11 brings (1) 11:14	changed (2) 2:4;23:18 changing (1) 24:11 charge (2)	comply (1) 23:19 computer (3) 4:7;7:2;10:10 computers (2)	5:12;9:18;31:3,11; 34:17 course (2) 15:17;17:10 court (5)
21,25;13:10,14,21,24; 14:13;15:11;16:25; 17:14;18:1,4,7,15;19:7, 9,19,23;20:23;21:1,3,25;	Bound (1) 10:14 bridge (1) 6:11 brings (1) 11:14	changed (2) 2:4;23:18 changing (1) 24:11	comply (1) 23:19 computer (3) 4:7;7:2;10:10	5:12;9:18;31:3,11; 34:17 <b>course (2)</b> 15:17;17:10

				April 0, 2011
courts (1)	determines (1)	due (1)	example (1)	favor (2)
30:10	26:16	5:16	30:24	20:24;29:18
		duties (3)		
covered (2)	DF&A (2)		except (6)	feel (1)
28:9;29:23	9:11;24:9	17:18,21;29:11	7:10,10;8:17;13:12;	6:12
create (4)	difference (3)	dying (2)	18:19,23	few (3)
12:5;14:18;17:7;36:18	22:7;24:7,9	33:5,7	exceptions (1)	17:2;18:20,20
criteria (4)	different (6)	-	31:12	fifth (3)
30:2,9,10;31:21	6:16;7:25;11:9;26:6;	$\mathbf{E}$	excess (1)	23:4,5,10
criticism (1)	30:15,21		18:9	figure (2)
11:18	diligence (1)	earlier (1)	exclusive (1)	5:9;16:8
current (2)	5:17	16:4	32:21	final (1)
8:11;9:21	diligently (1)	easier (2)	execute (1)	4:22
currently (3)	35:11	23:11,12	5:16	fine (8)
15:19;21:9;24:1	director (1)	ED (1)	executed (1)	2:17;3:21;15:18;23:7;
cushion (1)	17:4	14:2	11:9	24:5;25:18;27:3;28:6
35:13	dirty (2)	effect (1)	existing (1)	finishing (1)
cycle (2)	30:8;32:8	29:11	31:24	35:12
22:3;35:25	DIS (1)	effectuate (1)	expect (2)	fire (1)
	20:10	14:15	19:6;36:6	17:7
D	discriminate (1)	either (5)	expecting (1)	first (6)
	31:5	22:6,13;24:12;26:18;	9:8	5:5,21;6:3;16:3;27:16;
danced (1)	discussed (1)	36:14	expedite (1)	34:11
29:4	29:6		16:12	fiscal (4)
		elect (1)		
Daniels (6)	discussion (2)	32:4	expended (2)	4:16;8:11,23;21:24
5:23,25;7:1;8:3;9:22;	4:22;30:1	elected (1)	2:25;23:21	Five (3)
25:1	discussions (2)	32:3	expenditure (3)	4:2;21:16;24:19
darn (1)	2:16;21:6	election (2)	19:2;22:4;26:19	five-year (1)
26:24	distribution (1)	35:16,25	expenditures (5)	24:20
date (4)	15:13	else (5)	2:20;5:16;21:6;22:25;	flexible (1)
35:14,14,18;37:2	district (5)	11:8;21:3;29:3;34:3;	29:8	37:1
day (1)	30:24;31:15,17,25;	37:6	expense (2)	<b>flip</b> (1)
20:20	32:8	e-mail (3)	24:10;27:9	5:14
day-to-day (1)	districts (5)	5:4,18;11:24	expenses (3)	float (1)
19:4	30:16;31:14,17,24;	e-mails (2)	8:24;15:21;19:5	11:10
deal (1)	35:21	16:20;33:15	experienced (1)	fluid (1)
28:4	divvy (2)	emergency (1)	16:7	37:1
December (2)	10:22;11:5	8:9	extend (4)	<b>FOI</b> (1)
6:24;16:2	documents (1)	end (5)	20:2;21:17;34:24,25	13:21
decides (1)	28:21	2:10;4:14;34:23;	extent (5)	FOIable (1)
23:19	dollars (6)	35:11;36:25	15:25;16:10;17:2;	13:9
deciding (1)	7:2,11,13;8:3;18:9,20	ends (1)	32:4,23	<b>folks</b> (10)
25:12	done (11)	8:12	extras (1)	4:9;10:3,3,7;15:3,3,3;
decision (4)	3:4,6;5:23;8:5;12:9;	enough (7)	10:2	20:10;35:9,19
10:6;14:21;25:14;	14:15;20:11;24:19;	8:22,25;19:14,17;		followed (1)
27:11	29:15;34:15;35:23	20:2,8;28:3	${f F}$	32:24
decisions (4)	<b>Dot</b> (1)	equal (3)		forfeit (1)
17:9;18:18;20:1,6	33:19	30:12,22;31:10	facilities (1)	16:9
defended (1)	doubt (1)	equality (1)	25:3	formalize (1)
32:25	5:24	30:17	fact (1)	29:13
defer (1)	down (3)	especially (2)	14:4	forth (1)
2:10	7:9;30:8;32:8	7:16;16:10	factors (1)	11:10
degree (2)	downstream (2)	essence (1)	35:9	forward (3)
18:11,16	15:3;35:19	31:5	fair (4)	5:14;6:11;28:24
depending (1)	draw (1)	et (1)	18:15;23:6;27:12,12	four (1)
32:22	31:19	31:12	fairest (1)	9:25
Deputy (2)	drawing (2)	evaluates (1)	7:8	freedom (1)
5:21;21:5	4:18;15:4	26:15	family (1)	18:11
describe (1)	drawn (1)	even (2)	35:7	fund (1)
17:6	36:2	15:14;21:20	far (4)	6:21
designee (1)	drifting (1)	everybody (2)	11:11;13:6;18:18;	funds (4)
29:10	14:23	11:1;37:2	26:15	2:21,24;3:4,5
details (1)	drop-dead (2)	exactly (2)	fashion (2)	furniture (4)
12:13	35:14,18	32:20;33:1	36:19,20	24:13,14;25:2;26:21
	55.11,10	52.20,55.1	50.17,20	21.13,11,23.2,20.21

	T			April 6, 2011
further (1)	37:6,9	immediate (4)	9:18	led (1)
36:24	Governors (1)	18:23;20:19;29:7,7	9.16	16:7
	35:5		J	
future (1) 29:7		immediately (1) 18:25	J	left (3)
29:1	governor's (3)		James (1)	4:15;27:14,23
G	3:3;13:19;36:7	impacts (1)	James (1)	legal (2)
<u> </u>	guess (3)	12:23	13:14	30:1;32:24
C II 1 (2)	11:4;29:12;31:17	implicit (1)	job (3)	legislative (1)
Gallagher (2)	guidance (4)	29:5	17:8;18:12;35:24	35:3
28:18,23	2:3;4:23;5:11;16:22	important (1)	Joe (10)	legislature (3)
games (1)	guidelines (2)	31:3	3:14,23;4:3;13:18;	4:13;8:20,23
11:18	32:12,24	inaudible (2)	14:9,13,14,21;15:12;	less (6)
Gate (1)	guy (1)	13:13;25:8	20:3	12:23;22:14;23:8,8;
12:11	13:24	included (1)	Joe's (2)	30:23;31:2
gave (1)	TT	23:21	3:15;14:9	letter (6)
5:1	H	increased (1)	JP (1)	3:3;5:21;21:4,6;28:14,
General (5)		36:3	35:21	21
10:1;13:17;28:15;	half (4)	indefinitely (1)	July (14)	letters (1)
29:9,12	6:25;8:11,12,12	20:2	7:9,14;8:16,19,21;9:4;	5:19
General's (1)	handle (2)	independent (1)	26:21;34:12,19,23;35:4,	license (7)
4:9	7:8;22:2	15:25	6,12;36:25	4:11;10:9,15,17;
generous (1)	happen (1)	independently (3)	June (2)	11:11;12:10,14
7:16	31:19	11:23;14:5;16:1	34:19;35:11	licenses (26)
geographically (1)	hardware (3)	indicated (1)	<b>T</b> 7	4:12;9:22,23;10:1,22,
31:13	4:6,8;7:3	29:12	K	25,25;11:25;12:4,5,23;
gist (1)	head (3)	individual (1)		13:12,18;14:16,20,22,
5:21	22:22;29:11;32:10	16:13	keep (3)	24;15:8,9,15,19;16:6,9,
given (8)	hear (1)	initial (5)	5:8;17:17;31:25	9,21;17:19
2:22,23;6:11;9:24;	37:3	19:15,18,20,24;20:21	key (1)	licensing (3)
11:19;29:10,10;36:2	hearings (3)	initially (1)	16:19	7:3,4;8:5
gives (1)	33:4;36:12,13	19:19	kick (1)	life (1)
4:21	high (1)	input (2)	35:19	21:17
glad (1)	19:14	36:16,18	kind (9)	likely (1)
30:5	hire (1)	instructed (1)	6:18;10:3;12:11;	34:21
gladly (1)	17:7	5:15	14:15;17:20;20:6;29:5;	limitations (1)
20:13	hired (1)	insulate (1)	35:4,16	18:7
goes (3)	3:23	11:17	known (1)	limited (3)
22:16;26:15;32:11	hiring (1)	interest (3)	6:19	6:11;8:18;9:14
good (11)	3:13	11:20;32:6;36:18	_	line (6)
9:7;12:16;19:22;20:5,	historically (1)	interested (1)	$\mathbf{L}$	3:2;21:9;26:17;31:7;
16;27:2,6;28:7;33:13,	31:24	34:18		34:5,6
13;34:12	holler (1)	interests (1)	land (1)	lines (6)
gov (1)	2:5	32:7	31:16	11:23;13:5;16:20;
33:19	hope (1)	internet (1)	language (1)	35:22,22;36:1
governing (1)	34:22	14:23	31:6	list (1)
17:5	housekeeping (1)	into (6)	larger (1)	5:7
GOVERNOR (113)	9:18	3:2;4:5;5:16;11:6;	16:16	little (2)
2:1,9,15,18;3:6,11,19,	human (1)	17:22;35:20	last (14)	28:3;35:9
21,25;4:3,25;5:10,13;	35:8	invoice (1)	5:1,4,15,23;6:8;9:13,	loaded (1)
6:6,9,14,23;7:4,7,18,24;	humble (1)	21:10	20,23;10:6;21:8,9,15;	4:19
8:2,8,15;9:5,7,10,17;	3:25	involved (1)	22:24;29:25	local (2)
10:4,9,12,24;11:6;12:2,	humbly (1)	14:21	late (1)	14:25;15:9
9,18,21,25;13:8,10,14,	3:20	island (2)	11:7	logged (1)
21,24;14:12,13;15:7,11;	<b>Hutchinson (2)</b>	31:14,16	latitude (1)	11:3
16:25;17:14;18:1,4,7,15;	28:18,22	issue (1)	18:17	logic (1)
19:7,9,19,23;20:23;21:1,	-	24:24	law (3)	15:6
3,25;22:6,16,19,21,23;	I	issues (3)	32:17,18,19	long (4)
23:5,10,20,25;24:3,12,		13:20;21:8;28:13	lease (3)	11:3,9;31:1,7
18,22;25:4,9,11,15,18,	idea (1)	item (5)	21:16,17;24:20	long-term (1)
21,23;26:2;27:15,20,22;	16:12	3:2;11:14;21:4;22:24;	least (4)	26:20
28:2,6,8,11;29:3,15,20,	ideal (1)	29:23	4:11;9:2;16:5;18:9	look (7)
22;30:3,8;32:9,12,15,17,	30:24	itemized (1)	leave (5)	2:10,11;5:3,16;18:3;
19;33:2,13,16,19,25;	identified (1)	5:7	9:24;25:14;26:13,25;	21:8,14
34:3,6,9,14;36:8,10;	28:20	items (1)	28:2	looking (2)

		T		April 6, 2011
30:7;35:10	14;27:3;28:13,17,24;	20:17,23,24;28:11;	36:16	17:2
looks (1)	29:2,14;30:6;32:10;	29:13,16	November (2)	operating (2)
12:11	33:22;34:5;35:3;36:1	motions (1)	6:24;34:16	8:10,24
lot (4)	mean (20)	36:23	Number (2)	operation (2)
11:20;12:18;18:25;	7:18;11:6;13:25;	move (5)	28:9;36:13	17:16;18:17
36:18		3:18;18:5;22:14;	numbers (3)	operational (1)
low (1)	15:16;17:1;18:10;19:15; 20:15;22:16;24:12;	31:13;36:6	4:23;5:7,12	19:4
19:5		moved (3)		
19:5	26:14;28:16;32:15,21;		nuts (1) 35:15	opposed (2)
$\mathbf{M}$	33:5;34:10,16,24;36:11;	4:5;9:6;29:14	35:15	21:1;29:20
IVI	37:1	Moving (1)		order (2)
	means (5)	18:3	0	2:1,2
machine (3)	18:8;31:3,14;32:20;	much (5)		Ordinary (2)
4:19;16:20;18:22	35:10	12:16;14:3;21:20;	objection (5)	33:10,11
machines (2)	meeting (9)	26:17;28:3	2:18;7:18;9:10;15:11;	originally (1)
4:10;11:23	2:1,6,11;5:16;9:20;	municipalities (1)	20:23	27:17
Maintain (1)	15:17;33:23;35:5;37:10	15:10	obviously (1)	others (2)
32:2	meetings (3)	must (1)	8:14	11:4;17:12
maintaining (1)	19:4;36:19,22	32:25	occurs (1)	ought (6)
31:23	member (3)		7:7	7:12;13:24;18:9,11;
major (1)	15:19,20;16:23	$\mathbf{N}$	October (3)	32:4;34:14
18:18	mention (1)		26:22;34:16;36:5	ours (2)
majority (1)	19:25	name (1)	odd (3)	16:6;35:23
9:2	mentioned (1)	12:12	7:1,13;8:2	ourselves (1)
makes (2)	35:14	national (1)	off (1)	24:8
12:3;22:7	mid (1)	35:5	11:9	out (30)
manufacturer (1)	36:2	necessary (1)	Office (23)	2:4;6:6,13,24,24;7:14;
10:20	might (3)	3:5	4:3,9,11,12;5:5,20,22;	8:8,9,10,19;9:3,14,21,
many (4)	13:14;22:14;26:9	necessity (1)	6:3,19,25;9:11;14:19;	23;12:13;13:6,20;15:12,
10:4,7,7;14:22	Miller (1)	15:18	16:7,11,14,19;17:23;	17,22;16:8;22:14;24:23;
maps (3)	13:14	need (25)	21:5,7;24:15,16,19;	25:1,4,7;26:21;27:23;
4:18;15:4;31:19	mind (3)	3:15;4:6,22;8:17;9:1,	26:19	33:20,21
March (2)	5:9;17:17;23:10	12,19;10:4,7;11:21;	offices (3)	outlay (4)
4:6;22:12	minimize (1)	12:19:10:4,7,11:21; 12:22;14:19;16:21;	11:17,18;16:18	18:24;19:18,20,24
4.0,22.12 Mark (5)	31:22	17:17,20;19:1,14;23:6;	offices' (1)	outside (1)
17:14;19:23;22:19;	minimizing (2)	25:13;28:11;29:13;	36:21	15:17
24:3;36:8	32:20,21	31:19;34:25;36:22,24	often (1)	over (12)
	minorities (1)	needed (1)	36:22	4:15;16:11;17:18;
Mark's (1)	31:6	16:15		18:23;19:11,21;20:20;
36:15			once (2)	
MARTIN (39)	minute (2)	needs (7)	17:21;22:4	23:22;24:9;29:8,10;
2:17,24;3:9,20;5:2;	2:10;23:20	6:2;14:4,6,14;15:25;	One (26)	31:15
6:18;7:5,16;9:9;10:21,	misunderstanding (1)	18:7;37:2	2:25;4:11;5:19;6:2;	overall (3)
25;12:10;13:5,12,16;	27:7	network (3)	10:6,16;14:3;15:15,19,	26:5;30:23;31:2
14:20;15:6;17:15;19:24;	modify (1)	10:25;11:13,25	20;17:12,17;18:21,21;	owe (1)
20:6,11;22:1,20;23:14;	2:5	Nevertheless (1)	19:24,25;20:20;21:7,19,	27:4
24:5,21,25;25:7,10,12,	money (21)	10:21	20;22:13;23:14;30:11,	owes (1)
17;26:3;27:7,19,21;28:1,	2:22;3:1;4:14;5:17;	new (1)	12,15,25	27:1
5;29:21;36:9	7:9,14;8:9,16,17,18;	12:4	one-fifth (8)	own (4)
Martin's (3)	9:14;12:18;14:17;16:3;	newspapers (1)	21:22;24:6,10,24;	12:20;15:14;17:9;
5:22;11:22;21:5	23:21;25:23;26:7,25;	19:3	25:13,21;26:5;27:12	26:21
mathematical (1)	28:22,22;34:11	Next (12)	ones (1)	owned (1)
30:17	month (3)	2:20;4:18;8:23;9:14;	13:19	15:19
may (10)	9:19;22:11,13	11:14;17:19;18:19;	one-third (12)	
11:5;14:5;15:14,15;	months (2)	20:18;21:4,24;28:8;	23:16,16,16;24:6,9,24;	P
18:22;20:1,3;32:22,22;	16:8;17:3	35:25	25:2,14,16;26:9;27:10,	
34:22	more (12)	nice (1)	11	packet (2)
maybe (3)	9:18;11:2,3,4;16:15;	6:21	only (6)	5:4;30:1
7:20;16:4;27:12	18:25;19:17;20:21;	night (1)	9:14;13:7;17:2;26:23;	Page (7)
	25:23;34:21;35:24;36:6	11:7	27:11;34:11	5:3,18;6:3;9:19;21:9;
McDANIEL (39)		* * * * /		
McDANIEL (39) 2:13:3:18:4:2:7:20:25:		none (1)	open (2)	7.7.1 [1.30].1
2:13;3:18;4:2;7:20,25;	most (1)	none (1)	open (2) 22:6:24:12	22:11;30:1
2:13;3:18;4:2;7:20,25; 8:14;9:1,6;10:1,16,19;	most (1) 4:8	32:12	22:6;24:12	paid (7)
2:13;3:18;4:2;7:20,25; 8:14;9:1,6;10:1,16,19; 12:20,22;15:16;17:1;	most (1) 4:8 motion (15)	32:12 nonetheless (1)	22:6;24:12 operate (1)	<b>paid (7)</b> 25:1,4;27:8,10,16;
2:13;3:18;4:2;7:20,25; 8:14;9:1,6;10:1,16,19;	most (1) 4:8	32:12	22:6;24:12	paid (7)

5:5;21:8,15;22:25	places (2)	24:10;27:14;28:12;	10:6;31:18	34:17
part (6)	35:16;36:15	29:13;34:10;36:5	realize (1)	renegotiate (1)
2:14,15;4:8;16:17;	plan (1)	problem (1)	11:13	13:3
23:25;27:24	18:20	22:19	really (4)	rent (3)
passed (1)	planning (1)	problems (1)	12:23;18:8;35:10,15	22:8,9,11
8:20	35:7	16:7	reason (3)	report (1)
past (1)	playing (1)	process (2)	2:9;17:25;23:18	17:10
34:16	11:18	10:8;19:2	reasonable (1)	reporter (2)
pay (14)	plenty (2)	proclamation (2)	17:16	2:7;9:20
6:12;9:19,21;21:12,	15:8;20:15	4:15;25:8	recall (1)	representation (1)
13,21,23;22:12;23:3;	point (3)	produced (1)	5:15	32:2
25:25;26:16,18,25;28:3	11:14;16:16;37:3	28:21	receive (1)	respect (4)
paying (2)	points (2)	progress (1)	26:20	5:17,25;16:19;30:20
26:2,4	6:16;30:4	10:5	received (2) 5:19;21:5	respond (1) 17:10
<b>payment</b> (1) 6:4	<b>policy (1)</b> 17:7	<b>property (1)</b> 15:23	reclassification (1)	
pays (1)	political (2)	prorated (2)	27:23	response (3) 21:2;34:2;37:8
24:23	31:22;32:20	22:2,13	reclassified (4)	responsibility (2)
pending (1)	politically-charged (1)	proration (1)	2:24;26:8,11;27:23	26:10,11
21:9	11:19	23:2	reclassify (3)	restricted (1)
people (9)	polling (1)	protection (2)	3:4;25:10,13	3:4
2:11;10:16;12:12;	35:16	30:22;31:11	recognized (2)	Restricting (2)
30:13,25;31:1,1;32:3;	population (2)	public (7)	4:3;30:11	3:13,16
36:6	30:12;32:23	13:16;19:4;33:4,6;	recommend (2)	restriction (1)
per (1)	portion (1)	36:12,16,18	9:20;22:12	18:16
35:18	21:12	purchase (1)	recommendation (4)	retract (1)
percent (6)	position (1)	4:7	20:14;21:14,23;29:9	20:12
23:9;26:9;27:13;	4:13	purchased (2)	recommended (1)	review (2)
30:23,25;31:2	possible (3)	12:12;15:20	11:15	12:10,13
percentage (1)	31:20;32:5;35:13	purchases (3)	recommending (2)	reviewed (2)
23:3	power (1)	20:1;23:15;25:10	6:12;16:17	2:13;3:2
perfect (1)	16:15	purchasing (1)	reconvene (1)	right (22)
31:17	precincts (2)	14:21	20:20	2:7;3:11;6:13,14;7:15;
performing (1)	31:23;35:21	put (7)	record (4)	9:10,17;10:24;12:19,25;
14:25	precision (1)	3:1;18:22;19:9;24:8;	2:14,16;3:23;29:13	15:7,11;19:9;25:19;
period (2)	30:18	30:4;35:12,20	redistrict (2)	26:2;27:15,15,18;29:4;
20:19;34:21	preferably (1)	_	6:1;31:9	30:16;34:9;35:20
periods (1)	14:16	Q	redistricting (6)	Rights (1)
35:10	preference (1)		5:24;6:21;14:25;	31:4
permissible (1)	23:13	quick (1)	15:10;25:3;30:11	Rock (1)
12:14	preferred (1)	30:6	redrawing (2)	35:9
permission (3)	12:17	quickly (1)	35:21,22	roll (1)
10:14;19:21;29:8	preparation (1)	36:6	reflect (1)	17:22
person (8)	5:24	quite (1)	3:23	RPR (36)
10:13;13:7;30:12;	present (1)	5:22	regard (1)	2:;3:;4:;5:;6:;7:;8:;9:;
32:3;33:9,18,20,24	36:11	quotes (2)	35:14 Regardless (1)	10:;11:;12:;13:;14:;15:;
<b>personal (2)</b> 17:13;35:7	pressed (1) 34:10	20:10,14	Regardless (1) 32:16	16:;17:;18:;19:;20:;21:; 22:;23:;24:;25:;26:;27:;
personnel (1)	presumably (2)	R	72:10 region (1)	28:;29:;30:;31:;32:;33:;
17:7	14:7;36:12	1/	31:25	34:;35:;36:;37:
Pfeifer (36)	presume (1)	race (1)	regular (1)	rule (1)
2:;3:;4:;5:;6:;7:;8:;9:;	8:18	31:9	8:10	27:13
10:;11:;12:;13:;14:;15:;	pretty (2)	racial (1)	reimburse (5)	ruling (1)
16:;17:;18:;19:;20:;21:;	22:17;34:12	31:5	7:12;9:3,12;25:16;	2:19
22:;23:;24:;25:;26:;27:;	previous (3)	raises (1)	26:24	run (3)
28:;29:;30:;31:;32:;33:;	2:6;23:15;27:20	16:16	reimbursed (7)	18:17;32:5;34:19
34:;35:;36:;37:	previously (3)	range (2)	5:3,8;7:22;23:2,23;	rundown (1)
phone (2)	6:5;21:7;27:8	30:23;31:2	26:8;28:23	30:7
11:23;16:20	primarily (2)	rationale (1)	reimbursements (1)	running (3)
place (3)	6:18;31:9	32:2	2:20	4:10;12:1;34:18
16:4;25:14;35:7	probably (14)	ready (4)	reimbursing (2)	
placed (1)	4:17;8:25;18:25;	4:17,20;6:1;29:25	15:22;24:1	$\mathbf{S}$
25:3	21:19,20;22:2,4;23:7;	real (2)	remember (1)	
		, ,	1 1	

	T		T.	April 6, 2011
same (3)	short (1)	35:9	summer (2)	took (1)
14:8;26:6;31:7	4:17	stand (1)	34:15;36:2	6:25
save (1)	shorter (1)	28:14	<b>Supreme (1)</b>	top (1)
12:18	34:21	standard (2)	31:8	22:10
saying (6)	side (4)	30:15,21	sure (11)	touch (1)
11:5;12:3;14:8;22:16;	22:22,22;32:10,10		3:1;4:25;10:7;12:7;	31:16
		standards (1)		
24:3;32:11	significant (1)	30:15	17:20;20:3;24:25;25:11,	touches (1)
schedule (1)	19:1	start (2)	11;26:24;28:18	35:12
36:13	significantly (1)	4:18;33:3	surprise (1)	toward (1)
schedules (1)	6:20	started (2)	27:4	36:24
36:21	simply (2)	7:4;20:9	system (1)	towards (1)
se (1)	5:7;31:14	starts (2)	12:1	8:24
35:18	simultaneously (2)	7:14;11:4	systems (1)	town (1)
second (4)	11:3,8	startup (1)	11:24	31:25
21:4;29:16,17;36:7	sitting (2)	29:7	_	transcript (1)
secondly (1)	4:8;9:23	<b>State (12)</b>	T	2:5
27:22	size (2)	5:2;7:22;8:4;9:3,13;		transfer (2)
Secretary (35)	30:24;36:3	15:22;17:2,18;28:25;	talk (3)	12:4;14:17
4:12;5:2,2,8,22,23,25;	software (6)	35:6;36:14,16	28:17;31:21;32:6	travel (1)
6:6,14,19;7:1,22;8:3,4,	4:8,10,19;7:3,4;10:14	states (2)	talked (2)	19:4
10;9:3,11,13,22;10:21;	solely (1)	5:5;21:15	3:13;31:8	Tricia (36)
11:22;15:22;17:18,23;	31:9	State's (8)	talking (10)	2:;3:;4:;5:;6:;7:;8:;9:;
21:5,25;23:1,24;24:1;	somebody (3)	4:12;6:6,19;8:10;9:11;	7:21;8:2;12:5;14:15,	10:;11:;12:;13:;14:;15:;
25:1;26:15,19;27:8;	11:4,8;33:7	17:23;26:19;27:8	18;20:9;23:20;24:7,14;	16:;17:;18:;19:;20:;21:;
28:25;35:5	soon (1)	statute (1)	26:4	22:;23:;24:;25:;26:;27:;
Secretary's (7)	4:18	17:3	taxpayers (1)	28:;29:;30:;31:;32:;33:;
5:5,19;6:3;8:8;12:1;	sooner (2)	stay (1)	24:10	34:;35:;36:;37:
21:7;26:11	35:18,23	25:16	technological (1)	try (2)
Section (1)	Sorry (3)	Stewart (4)	36:3	31:25;36:13
31:12	8:1;18:6;28:15	5:22;21:5,15;28:20	ten (2)	trying (5)
seem (1)	sort (5)	still (2)	17:3,19	6:1;16:8;19:8;35:12;
26:14	4:19;6:4;10:5;11:18,	8:4;18:17	tenor (1)	36:24
seems (2)	19	strapped (1)	29:9	twice (1)
17:16;18:10	sounds (1)	7:8	tentative (1)	29:15
seminars (1)	7:16	stretch (1)	2:3	two (11)
35:4	space (4)	34:12	thereof (1)	5:19;10:16;12:23;
sense (1)	4:3;16:11;18:23;26:23	strict (1)	36:15	18:19,21;20:3,4,15;
12:3	specific (2)	30:17	thinking (1)	30:15;35:1;36:21
sent (1)	3:3;20:19	strictly (1)	34:18	two-third (1)
5:4	spelled (2)	11:13	though (1)	9:2
separate (9)	33:20,21	strong (1)	15:14	two-thirds (3)
11:23,23,24,24;16:20,	spend (7)	23:13	thought (6)	24:23;26:10;27:9
20;18:22;24:2;31:15	14:17;16:3;18:8,12,	stuck (1)	6:10;7:21;15:2;17:13;	2.1.20,20110,2713
September (2)	20;20:18;29:6	8:12	22:2;29:14	U
26:22;36:5	spent (10)	stuff (11)	thoughts (1)	
server (1)	5:17;6:5;7:1;8:3,13;	7:2;13:25,25;14:1,1,6;	34:25	umbrella (1)
11:11	9:13;23:24;26:7,15;	26:12;35:4,7,17;36:11	thousand (5)	16:21
session (1)	27:22	subdivisions (2)	7:2,10,13;8:3;18:20	under (3)
4:14	split (3)	31:22;32:20	three (10)	6:10;12:14;16:21
setting (1)	14:16;32:22,22	subject (1)	9:24,25;11:17,18;	understood (1)
35:16	splitting (2)	13:21	15:25;16:5,8,18;17:12;	16:2
sever (1)	31:22;32:20	suggest (3)	18:21	UNIDENTIIFED (4)
11:10	square (1)	9:24;21:18;23:4	throughout (2)	33:9,18,20,24
several (1)	31:18	suggested (1)	36:13,16	unique (1)
4:12	staff (21)	8:15	thrown (1)	17:1
Shakes (2)	11:16;12:10,13;13:1,	suggesting (2)	2:4	unless (1)
22:22;32:10	6,19;14:1,8,9,9,14;	10:22;13:1	times (4)	17:8
shared (1)	15:12,24;16:23;23:17;	suggestion (2)		unrealistic (1)
32:7	24:8;28:13;36:14,14,14,	20:16;24:4	11:5,9;34:17;36:19 today (3)	34:20
shoot (5)	15	suggestions (1)		
	staffs (4)	33:15	4:7,21;37:7	unrestricted (1) 3:2
24.15 20 22 22.26.10	LSIZHIS (4)		together (6)	3.4
34:15,20,22,23;36:10			12.1.14.0 12 14.02 6	nn (14)
34:15,20,22,23;36:10 <b>shop (1)</b> 20:7	15:17;18:22;35:6;36:3 staggered (1)	suite (2) 4:5;21:16	13:1;14:9,13,14;23:6; 30:4	<b>up (14)</b> 4:10;8:12;10:23;11:6,

		T	
14;13:7;14:16;20:10;	24:12;25:16;26:7;30:25	worried (2)	
30:7;35:16;36:10,18,23,	web (1)	14:3,4	
25	14:23		
upon (2)	website (5)	worry (1) 2:4	
27:20;32:23	33:10,14,16,22;36:17	worth (2)	
usage (1)	week (7)	20:1;24:10	
11:13	4:18;5:4;18:19;19:10,	written (1)	
use (10)	16,25;20:12	5:21	
10:13;11:7,25;13:11;	weeks (3)	<b>X</b> 7	
15:5;17:22;21:19,21;	20:3,4,15	Y	
22:2;26:12	weren't (1)		
used (1)	9:8	y'all (5)	
10:3	whatnot (1)	2:4,9,12;19:9;35:1	
User (3)	17:19	year (18)	
10:11,12,13	what's (10)	5:1,23;6:8;8:11,12,23;	
users (1)	12:14;17:24;18:15;	9:13,15,23;10:6;21:19,	
11:2	23:6;24:4,24,24;26:15;	20,21,24;22:14,15;23:8;	
uses (1)	28:8;33:12	35:25	
11:2	Whenever (1)	years (4)	
using (5)	3:2	17:3,19;21:16;24:20	
10:16;11:4;13:15,18,	WHEREUPON (1)	year's (1)	
19	37:10	9:14	
usually (1)	whoa (4)	you-all (2)	
35:4	18:4,4,4,4	15:12;23:6	
utilized (2)	whole (1)		
24:15,19	19:2		
	widely (1)		
${f V}$	30:10		
<u> </u>	willing (3)		
variance (1)	3:14,14;28:2		
30:25	within (4)		
variances (1)	17:25;20:4,18;30:12		
30:13	Without (9)		
various (2)	2:18;9:10;15:18;		
14:24;36:15	16:14;18:12;20:19,22;		
via (1)	22:16;32:11		
14:23	WOODSON (76)		
Victory (3)	2:8;3:10,24;4:4;5:1,		
4:5;16:11;21:16	11,14;6:8,10;7:3,23;8:1,		
view (1)	7,22;9:16,18;10:5,11,13,		
36:24	18,21;11:12;12:7,16;		
viewing (1)	13:6,23;14:11;15:2;		
13:16	16:16;18:2,6,14,19;19:8,		
violation (1)	13,15,17,22;20:5,9,13;		
31:12	21:4;22:9,11,18,24;23:7,		
vote (4)	12,23;24:2,17;26:6;27:2,		
3:22,22;9:2;30:12	6;28:7,9,12,15,20;29:1,		
voters (1)	25;30:4,9;32:11,14,16,		
35:20	18;33:1,14,17,21,23;		
voting (3)	34:8,13;35:18;37:5		
3:20;31:4,23	work (22)		
	4:17,20;5:23;8:4;10:5;		
${f W}$	11:16;12:13;13:6,20,25;		
-	14:1,1;15:8,12;16:9,10,		
Wait (1)	23;20:11;21:18;24:8;		
23:20	28:24;30:14		
wants (2)	worked (1)		
10:13;14:7	15:17		
water (1)	working (7)		
6:10	10:7;11:7,8,22;14:5;		
way (13)	20:10;35:10		
7:8,9;14:16;16:2,23;	world (1)		
17:5;22:4,6;23:11;	31:18		
17.5,44.4,0,43.11,	31.10		
	0.	I.	I .